

## CURRICULUM VITA

RICHARD L. WALLACE

Born February 27, 1936  
Married, two children

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### SUMMARY OF PRESENT AND PREVIOUS ADMINISTRATIVE EXPERIENCE

I served as Chancellor at the University of Missouri-Columbia from November 14, 1997, to September 1, 2004, after having served as the Interim Chancellor from July 1996. I was responsible for all aspects of the institution's operations, and I reported to the President and the Board of Curators.

My other administrative positions at the University of Missouri-Columbia include Associate Provost (18 months), Interim Dean of the College of Arts and Science (17 months), Interim Dean of the Graduate School (18 months), Associate Dean of the Graduate School (6 years), Assistant Dean of the School of Business and Public Administration (2 years), Director of the Research Center of the School of Business and Public Administration (2 years), and Chair of the Department of Economics (2 1/2 years).

My previous administrative positions at the University of Missouri System include Vice President for Academic Affairs (8 years); Associate Vice President for Academic Affairs (4 years); two terms as Acting Vice President for Academic Affairs (6 months in 1984 and 3 months in 1989); and Staff Associate for Long Range Planning for the Board of Curators (1 year). I also served for 10 months on special assignment to the President of the University to assist in the implementation of a computer-based student information system to meet the needs of the four-campus system.

### SUMMARY OF PRESENT AND PREVIOUS ACADEMIC EXPERIENCE

I am a Professor of Economics and a member of the Graduate Faculty at the University of Missouri-Columbia. My research and teaching interests are related principally to public utility regulation and health economics. I chaired the planning committee for a national symposium on public utility regulation from 1975 to 1997.

## EDUCATION

Northwestern University, B.S. (Journalism), 1958  
Honors: Tuition Scholarship, Phi Eta Sigma,  
Kappa Tau Alpha, Graduated with Distinction

Vanderbilt University, Ph.D. (Economics), 1965  
Dissertation: TVA's Pricing of Electric Power  
Fellowships: Earhart Fellow, 1958-59 and 1959-60  
Dissertation Fellowship, 1960-61

## PROFESSIONAL EXPERIENCE

### University of Missouri-Columbia

Chancellor Emeritus, September 2004 –

Chancellor, November, 1997 – September, 2004

Interim Chancellor, July, 1996 - November 14, 1997

Associate Provost, 1983-85 (Responsibilities included planning, program review, and preparation of institutional Self-Study Report for NCA accreditation review in 1985.)

Interim Dean of the College of Arts and Science, March 1, 1982, through July 31, 1983  
(Developed computer-based information system and first draft of an academic plan for the College.)

Associate Dean of the Graduate School, 1979-82 (Responsible for the Office of Research.)

Interim Dean of the Graduate School, January, 1978, through July, 1979

Associate Dean of the Graduate School, 1974-77 (Responsibilities included academic computing, graduate fellowship programs, Graduate School budget, and general administrative support to the Dean.)

Assistant Dean for Research, School of Business and Public Administration, 1972-74

Director, Business and Public Administration Research Center, 1972-74

Chairman, Department of Economics, September, 1967, through January, 1970

Professor of Economics, 1977-

Associate Professor of Economics and Community Health and Medical Practice, 1967-77

Assistant Professor of Economics and Community Health and Medical Practice, 1966-67

University of Missouri (System administration)

Vice President for Academic Affairs, March, 1989 - 1997

Associate Vice President for Academic Affairs, 1985-89

Acting Vice President for Academic Affairs, July-December, 1984, and January-March, 1989

Staff Associate, Long Range Planning, Board of Curators, University of Missouri, 1983-84

Executive Officer, Student Information System, Office of the President, 1976-77 (Assisted the President of the University in solving problems related to the operation of a computer-based student information system.)

Florida State University

Assistant Professor of Economics, 1963-66

Instructor of Economics, 1961-63

HONORS

Inducted into Northwestern University's Medill School of Journalism Hall of Achievement, 1998

Honorary Doctor of Philosophy, presented by Chonnam National University in Korea, May, 2000

Faculty Service Award, National Continuing Education Association, 1990

J Rhoads Foster Award for Outstanding Contributions to the Public Utility Regulatory Process, 1995, awarded by the Rate Symposium (sponsored by University of Missouri-Columbia, Missouri Public Service Commission, University of Kansas, Kansas Corporation Commission, University of Oklahoma, Oklahoma Corporation Commission)

1996 Communicator of the Year, award presented by the Mid Missouri Chapter of the Public Relations Society of America, June, 1997

## SERVICE ON UNIVERSITY COMMITTEES, BOARDS, AND COUNCILS

Member, General Officers, 1989-2004

This group includes the System President, the System Executive Vice President, three System Vice Presidents, and four campus Chancellors. The General Officers advise the President in regard to policy and leadership of the University.

Ex-officio member, University of Missouri Advisory Committee on the 21st Century, 1992-93

This group included 50 prominent Missouri citizens who were appointed by the University's governing board to advise the University in regard to major demographic, technological, social, and economic changes. I have provided staff support for the committee.

Member, Midwest Student Exchange Program Council, 1993-98

The council provides guidance for a student exchange program involving public and private higher education institutions in six Midwestern states. The exchange program is sponsored by the Midwestern Higher Education Commission.

Chair, Academic Affairs Council, 1989-91

This group included the Chief Academic Officers from the four campuses plus the Vice President for Academic Affairs. The Council advised the Vice President and the President on all matters related to academic programming and policies.

Chair, Graduate Deans Group, 1989-91

This group included the Graduate Deans and Chief Research Officers from the four campuses plus the Vice President for Academic Affairs. The Group advised the Vice President and the President on matters related to graduate programs and research.

Chair, University Planning Task Force, 1990-91

The Task Force included four members of the Board of Curators, two Vice Presidents, the Director of University Extension, the four Chancellors, and a faculty representative from each campus. The Task Force made recommendations to the President for revising the University's long-range plan.

Member, University of Missouri-St. Louis Chancellor Search Committee, 1990

Ex-officio member, University Planning Council, 1987-90

The Planning Council included faculty and administrators from the University's four campuses and from Extension. The role of the Council was to advise the President in regard to all aspects of University planning. I provided direction and staff support for the work of the Council.

Staff Director, Committee to Improve the University of Missouri, 1985-86

A five-member committee appointed by the President in response to a charge from the University Board of Curators to assess the organizational structure of the University. The

committee was chaired by Charles Knight, CEO of Emerson Electric Company, and included Dr. Harold Enarson, formerly President of Ohio State University.

Member, Committee on Faculty Conflicts of Interest, 1986

A system committee appointed by the President to review University policies and make recommendations in regard to possible faculty conflicts of interest related to grants and contracts, ownership of businesses, and consulting.

Chair, Search Committee for Vice President for Administrative Affairs, University of Missouri, 1985

Chair, Student Fee Task Force, 1984-85

This Central Administration Task Force was to advise the President in regard to policies for setting student fees.

Computing Activities Policy Advisory Board, 1978-82

This Central Administration Board advised the Vice President for Administrative Services in regard to the provision of computing services for support of research, teaching, and administration. I was one of two members from the Columbia campus.

Chair, Steering Committee, Privacy, Security, & Ownership of Computer Data Bases, 1980-82

Central Administration Committee advisory to the Vice President for Administrative Services

Patent and Copyright Committee, 1980-82

Central Administration Committee advisory to the President and Vice President for Academic Affairs. Chaired a subcommittee to review and recommend changes in the University's copyright policy.

Resource Management Council, 1978-82

Advisory to the Provost and Chancellor in regard to campus budget.

Chair, A-21 Implementation Task Force, 1981-82

Advisory to campus administration in regard to compliance with Office of Management and Budget's Circular A-21.

Campus Administrative Computing Advisory Council, 1981

Advised the Vice Chancellor for Administrative Services in regard to administrative computing services.

Chancellor's Criteria Selection Committee for Program Elimination and Reduction, 1981

Campus Promotion and Tenure Committee, 1978-79

Campus Energy Committee, 1977-79

Grants and Contracts Management Task Force, 1978-79

Appointed by the President to make recommendations to strengthen central administration grant and contract support services.

Computing Planning Steering Committee, 1978-79

Advised the Vice President for Administrative Services in regard to development of planning process for computing services.

Campus Capital Projects Committee, 1978-80

Advised the Chancellor in regard to Legislative request for funds for new construction and renovation.

Accounting System Steering Committee, 1979-80

Advised the Vice President for Administrative Services in the acquisition and installation of a computer based accounting system.

Chair, Grant Accounting System Committee, 1979-80

Advised the Vice President for Administrative Services in regard to meeting the special needs of those who direct grants and contracts.

Campus Grievance Panel, 1979-80

Served as a member of one panel to hear the grievance of an academic employee.

Advisor, Graduate Student Association, 1974-80

Campus Affirmative Action Task Force, 1979-81

During my tenure as Associate Dean for Research in the Graduate School, I met regularly with and provided staff support to:

The Campus Research Council

The Campus Laboratory Animal Medicine Committee

The Campus Section of the Institutional Review Board

## PROFESSIONAL ORGANIZATIONS

Member, National Forum of System Chief Academic Officers, 1991-96

Chair, National Association of State Universities and Land-Grant Colleges (NASULGC)  
Council on Academic Affairs, Committee on Economics of Higher Education, 1991-96

Member, Board of Directors, Institute for Study of Regulation, 1980-87

Member: American Economic Association  
Southern Economic Association  
Omicron Delta Epsilon

President, Council on Public Higher Education (COPHE), 2001

Institutional Representative, Association of American Universities (AAU)

#### PUBLIC AND PROFESSIONAL SERVICE

Member and Chair for one year, Missouri Council on Public Higher Education, 1989-2004

Founding Member, Board of Directors, Donald Danforth Plant Science Center, 1998-2004

Member, CBHE Resource Group for a CBHE Telecommunications-based Delivery System, 1995-1996

Project Director, Study of Telecommunications Infrastructure, prepared for the Governor and the Missouri General Assembly, 1994

Chair, National Advisory Committee, National Extension Leadership Development Program, a program of the National Cooperative Extension System and the W. K. Kellogg Foundation, 1991-93

Water and Light Advisory Board, City of Columbia, 1979-91

Energy and Environment Commission, City of Columbia, 1981-82

Computer Policy Task Force (Missouri Department of Higher Education), 1978-79

Enabling Services Advisory Group, Area II Health Systems Agency, Inc., 1977-79

Task Force to Draft Certificate of Need Legislation for the State of Missouri, appointed by Director of the State Department of Social Services, 1975

Technical Advisory Group, State Health Manpower Project, Office of Comprehensive Health Planning, 1974-77

Mid-Missouri Council for Comprehensive Health Planning, 1974-76

Governor's Advisory Council for Comprehensive Health Planning, State of Missouri, 1973-76

#### PUBLICATIONS

"Free Enterprise in a Growth World: Comment," Southern Economic Journal, January, 1964. Co-author with William E. Laird.

"Regulation of Privately Owned Water and Sewer Utilities in Brevard County," Report for Florida State University's Urban Research Center, 1966. Co-author with Jan W. Duggar.

"Cost and Revenue Associated with Increased Sales of TVA Power," Southern Economic Journal, April, 1967.

"Multiple Coverage by Health Insurance," Medical Care Review, January, 1968.

"Economic Inefficiency of Small Municipal Electric Generating Systems," Land Economics, February, 1970. Co-author with Paul E. Junk.

"Financial Policies of Municipally Owned Electric Utilities," Proceedings of the 62nd Annual Conference on Taxation, National Tax Association, 1969. Co-author with Paul E. Junk.

"Investor Attitudes Toward Regulated Earnings," Public Utilities Fortnightly, May 13, 1981. Co-author with David West.

Casemix and Hospital Costs. Studies in Health Care, Report Number 23, National Center for Health Services Research and Development, September, 1981. Co-author with Maw Lin Lee.

"Classification of Diseases for Hospital Cost Analysis," Inquiry, June, 1972. Co-author with Maw Lin Lee.

"Further Evidence on the Regulation of Electrical Utilities," Journal of Business Administration, Spring, 1972. Co-author with David R. Kamerschen.

"The Costs of Monopoly," The Antitrust Bulletin, Spring, 1972. Co-author with David R. Kamerschen.

"Opportunity Cost and the Attraction of Capital for Utility Rate Regulation," Public Utilities Fortnightly, February 15, 1973. Co-author with David R. Kamerschen.

"Problems in Estimating Multiproduct Cost Functions: An Application to Hospitals," Western Economic Journal, September, 1973. Co-author with Maw Lin Lee.

"A Conspicuous Production Theory of Resource Allocation in Higher Education," Higher Education, 4 (1975). Co-author with Maw Lin Lee and David W. Stevens.

"Report on State Legislation Which Influences Energy Supply and Demand," September, 1976. Co-author with George Nickolaus. Published by the Office of Administration, State of Missouri.

"Effects of Medicare on Hospital Use: A Disease Specific Study," Medical Care, Vol. XIV, No. 7, July, 1976. Co-author with Maw Lin Lee and Carl Ferguson. Also, response to comment in Medical Care, October, 1977.

1976 Symposium on Rate Design Problems of Regulated Industries, Proceedings of the Symposium held February 22-25, 1976, Kansas City, Missouri. Co-editor with Ernest Ellingson and J Rhoads Foster.

1977 Symposium on Rate Design Problems of Regulated Industries, Proceedings of the Symposium held February 13-16, 1977, Kansas City, Missouri. Co-editor with J Rhoads Foster and Stephen B. Jones.

1978 Symposium on Rate Design Problems of Regulated Industries, Proceedings of the Symposium held February 5-8, 1978, Kansas City, Missouri. Co-editor with J Rhoads Foster and Stephen B. Jones.

Airline Deregulation: Lessons for Public Policy Formation, Institute for Study of Regulation, 1983. Co-editor with Foster, Hall, Holmberg, and Phillips.

Boundaries Between Competition and Economic Regulation, Institute for Study of Regulation, 1983. Co-editor with Foster, Hall, Holmberg, and Phillips.

Regulatory Reform, Institute for Study of Regulation, 1984. Co-editor with Foster, Hall, Holmberg, and Phillips.

1985 Symposium on Pricing Electric, Gas and Telecommunications Services - Today and for the Future, February 10-13, 1985, Washington, D.C. Co-editor with J Rhoads Foster.

1986 Symposium on Pricing Electric, Gas and Telecommunications Services - Today and for the Future, February 16-19, 1986, Washington, D.C. Editor.

1987 Symposium on Pricing Electric, Gas and Telecommunications Services - Today and for the Future, February 8-11, 1987, St. Louis, Missouri. Editor.

1988 Symposium on Pricing Electric, Gas and Telecommunications Services - Today and for the Future, February 7-10, 1988, Kansas City, Missouri. Co-editor with J. Robert Malko and James M. Fischer.

1989 Symposium on Pricing Electric, Gas and Telecommunications Services - Today and for the Future, February 5-8, 1989, St. Louis, Missouri. Co-editor with J. Robert Malko and James M. Fischer.

#### PARTICIPATION IN PROFESSIONAL MEETINGS

“Universities in the Twenty-First Century--Role and Mission,” invited paper presented at International University Presidents Conference, National Chengchi University, Taiwan, May, 1997.

"Telecommunications and Higher Education," panel presentation, Council on Academic Affairs, August, 1994.

"Demand, Supply, and the Distribution of Physicians," paper presented at the Western Economic Association Meeting, 1969. Co-author with Maw Lin Lee.

"Prices and Costs of Hospital Care: A Time Series Analysis," paper presented at the Midwest Economic Association Meeting, April, 1970. Co-author with Maw Lin Lee.

"Casemix and Hospital Costs," paper presented at the Western Economic Association Meeting, August, 1971. Co-author with Maw Lin Lee.

"A Conspicuous Production Theory of Decision Making in Higher Education," paper presented at the Southern Economic Association Meeting, November, 1971. Co-author with Maw Lin Lee and David W. Stevens.

"An Economic Analysis of Telemed," paper presented at the 24th ACEMB, October, 1971. Co-author with Evans, Lee, Rowley, Sherman, and Schiffman.

"Remote Medical Care Facilities," paper presented at the AAMI Annual Meeting, April, 1972. Co-author with Blair Rowley.

"Effects of Medicare on Hospital Use: A Disease-Specific Study," paper presented at the American Statistical Association Meeting, December, 1973. Published in the Proceedings of the Business and Economics Section, American Statistical Association. Co-author with Carl Ferguson and Maw Lin Lee.

"An Economic Model of Hospital Use Under Medicare," a paper presented at the Western Economic Association Meeting, June, 1974. Co-author with Maw Lin Lee.

"A Comment on ‘Objective Evaluation of New Ventures by Hospitals’," presented at the Missouri Valley Economic Association Meeting, February, 1976.

Comment on paper on energy supply and public utility rate structure presented at the UMR-MEC Conference on Energy, October, 1976.

Comment on paper concerning municipal regulation of CATV presented at the Midwest Economic Association Meeting, March, 1977.

"Cost-Benefit Analysis Applied to CT Scanning," a paper presented at the Fifth Computer Conference of the American College of Radiology, Spring, 1977. Co-author with Elizabeth Dickhaus, Ron Enlow, and William Fairman.

Comment on paper related to interstate comparisons of investments in public higher education, annual meeting of the Missouri Valley Economic Association, 1980.

"University of Missouri's Long-Range Plans and Planning Process 1984," a paper presented at the 19th International Conference of The Society for College and University Planning, July, 1984. Co-author with Melvin D. George and Thomas C. Collins.

"International Understanding--The Challenges for Higher Education," a paper presented at An American Forum on Education and International Competence, May 13-16, 1988, St. Louis, Missouri.

"Uncapping of Mandatory Retirement," brief remarks presented to the National Forum of System Chief Academic Officers, Lake Tahoe, Nevada, June, 1990.

"Academic Officers and Interactions with Governing Boards," a paper presented at the NASULGC Academic Officers meeting, Los Angeles, California, August 4-7, 1990.

Member of Program Planning Committee, "Interactive Telecommunications in Higher Education: Implementation and Academic Issues," co-sponsored by the University of Alabama System and the University of Missouri System, Tuscaloosa, Alabama, March 24-26, 1991.

Symposium on Problems of Regulated Industries, co-sponsored by the Missouri Public Service Commission, the University of Missouri-Columbia, and Utah State University. Conducted annually from 1975 until 1999.

## GRANTS AND CONTRACTS

"Study of Telecommunications Infrastructure," project supported by Missouri Office of Administration, 1994.

"Casemix and Hospital Costs," project supported by PHS, 1970-71. Co-investigator.

"TELEMED," project supported by NASA through Space Sciences Research Center, 1970-71. Co-investigator.

"MARS," project supported by NIH through Department of Radiology, School of Medicine, 1970-73. Co-investigator.

"Effects of Medicare on Patterns of Hospital Use," project supported by Social Security Administration, 1972-75. Co-investigator.

"Effect of Regulation on Purchases of Equipment by Electric Utilities," A. B. Chance Company, 1973-74. Principal investigator.

"Review of Missouri Law Which Influences Energy Supply and Demand," Missouri Office of Administration, 1975. Principal investigator.

"Public Utility Program," Missouri Public Service Commission and Missouri Electric Utilities, 1977-79. Director.

"Graduate and Professional Opportunities Program," U. S. Office of Education, prepared proposal and directed program, 1978-79.

"Issues and Options in Missouri Utility and Transportation Regulation," Missouri Public Service Commission, 1983. Co-investigator.

7/26/05